

# Directors' Report

The directors present their report together with the consolidated financial statements of the Group comprising The Bethanie Group Inc ('Bethanie') and its subsidiaries for the financial year ended 30 June 2023.

## 1. The Directors

The directors of the Company at any time during or since the end of the financial year are:

### Directors

Diana Forsyth	Chair
Todd Mairs	Deputy chair
David Kilpatrick	
Maria Foundas	
Paige Walker	Appointed 29 November 2022
Celia Hammond	Appointed 9 May 2023
Ross Hughes	Appointed 3 August 2023
Dana Dermody	Appointed 3 August 2023
Peter Gibbons	Resigned 28 November 2022
Jeffrey Williams	Resigned 31 July 2023
Darren Cutri	Resigned 10 March 2023
Kylee Schoonens	Resigned 9 May 2023

## 2. Principal activities

The principal activity of the Group during the financial year was the provision of accommodation and care services to people over 55.

There were no significant changes in the nature of the activities of the Group during the year.

## 3. Review of operations and results of those operations

Bethanie is an aged care provider for seniors seeking to live well and retire into a welcoming and engaging community.

Bethanie is an approved aged care provider under the Aged Care Act 1997 and the Aged Care (Transitional Provisions) Act 1997.

Bethanie's objective is to positively change the way Australians experience ageing.

Further details about the Group's activities are described below:

Aged Care Homes	The Group owns and operates 14 residential aged care homes for people who require 24-hour care.  Bethanie's aged care homes are in metropolitan Perth and regional Western Australia (WA) with many homes offering specialised dementia care.
Home Care	The Group offers a wide range of care services from nursing and regular checking to helping with chores and community participation that enable people to remain in their own home.  The Group also owns and operates 7 Social Centres for seniors providing social and therapy wellbeing services.
Retirement Living	The Group owns and operates 11 retirement villages. Bethanie's retirement villages allow people over 55 to live independently in a safe environment and in the company of like-minded people.
Community Housing	Bethanie Housing Limited, a subsidiary of the Group, owns and manages affordable and appropriate accommodation including apartments, townhouses, and villas for seniors in Perth and regional WA.  Bethanie Housing also manages 2 properties owned by the Housing Authority.

# Directors' Report

## 3. Review of operations and results of those operations (continued)

For the year ended 30 June 2023, the Group generated revenue of \$161.0 million (2022: \$144.6 million) and incurred a net loss of \$13.1 million (2022: loss of \$19.2 million).

Earnings before interest, tax, depreciation, amortisation, impairment, and fair value adjustments (Adjusted EBITDA) increased from a loss of \$6.9 million to earnings of \$2.6 million.

The table below reconciles the Adjusted EBITDA to the financial statements:

	2023 \$'000	2022 \$'000
Loss for the year	(13,118)	(19,169)
Add: Depreciation	11,440	10,163
Add: Impairment	7,533	1,700
Add: Interest expense	2,682	1,411
Less: Interest income	(1,084)	(214)
Less: net gain on revaluation	(4,816)	(784)
<b>Adjusted EBITDA earnings/(loss)</b>	<b>2,637</b>	<b>(6,893)</b>

Effective 1 October 2022, the Aged Care Funding Instrument (ACFI), the funding model for approved aged care homes, was replaced with the Australian National Aged Care Classification (AN-ACC).

Increased revenue is driven by the new AN-ACC funding model, increased occupancy rates across residential aged care homes and the addition of two residential aged care homes, Bethanie Dalyellup and Bert England Lodge. Bethanie Dalyellup officially opened to residents on 27 March 2023 and the site is in ramp-up.

The indirect costs of the various aged care reforms, including the recruitment of registered nurses and care workers to meet the mandated minimum care minutes, contribute towards the net loss position.

During the year ended 30 June 2023, the Group incurred \$1.3 million (2022: \$6.4 million) of direct costs in relation to COVID-19 outbreaks at residential aged care homes.

Under the COVID-19 Aged Care Support Program, the Group received \$0.7 million during the year ended 30 June 2023 for COVID-19 direct costs incurred in the years ended 30 June 2023 and 30 June 2022. Post 30 June 2023, the Group received an additional \$3.2 million, and is awaiting receipt of \$1.7 million for which claims have been submitted.

The Group's net cash inflow from operating activities for the year ended 30 June 2023 was \$19.5 million (2022: \$23.9 million).

## 4. Significant changes in the state of affairs

In the opinion of the directors there were no significant changes in the state of affairs of the Group that occurred during the financial year under review.

## 5. Environmental regulation

The Group's operations are not subject to significant environmental regulation under both Commonwealth and State legislation in relation to its activities. The Group conducts its operations with respect to the environment in which it operates and will continue to enhance its focus in this area through Environmental, Social and Governance initiatives as set out on page 7.

## 6. Events subsequent to reporting date

Subsequent to year end, a total of \$3.2 million was received in relation to COVID-19 funding claims for costs incurred in the years ended 30 June 2023 and 30 June 2022.

The Fair Work Commission increased minimum wages by 15% for some employees working in aged care, effective on or after 30 June 2023. Whilst the Group already paid eligible employees above the Award rate, a decision has been made to pass on 100% of funding pledged by the Federal government to increase wages for eligible staff, effective July 2023.

# Directors' Report

## 6. Events subsequent to reporting date (continued)

Bethanie has farewelled CEO Chris How in September 2023, after eleven years at the helm.

Bethanie CFO Roulé Jones has stepped in as Interim CEO for a period of up to a year, whilst a substantive CEO is sought via a market process.

Other than those mentioned, there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, to affect significantly the operations of the Group, the results of those operations, or the state of affairs of the Group, in future years.

## 7. Likely developments

Further information about likely developments in the operations of the Group and the expected results of those operations in future financial years has not been included in this report because disclosure of the information would be likely to result in unreasonable prejudice to the Group.

## 8. Indemnification and insurance of officers and auditors

Since the end of the previous financial year, the Company has not indemnified or made a relevant agreement for indemnifying against a liability any person who is or has been an officer or auditor of the Group.

During the financial year the Company has paid premiums in respect of directors' and officers' liability and legal expenses insurance contracts. Such insurance contracts insure against certain liability persons who are or have been directors or executive officers of the Group.

The directors have not included details of the nature of the liabilities covered or the amount of the premiums paid in respect of the directors' and officers' liability and legal expenses insurance contracts, as such disclosure is prohibited under the terms of the contract.

## 9. Lead auditor's independence declaration

The lead auditor's independence declaration is set out on page 11 and forms part of the directors' report for the financial year ended 30 June 2023.

This report is made out in accordance with a resolution of the directors.



**Diana Forsyth**

Non-executive Chair

Dated at Perth, Western Australia this 13<sup>th</sup> day of October 2023

# Financial Statements Contents

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# Consolidated Statement of Profit and Loss and Other Comprehensive Income

For the year ended 30 June 2023

	Note	2023 \$'000	2022 \$'000
Revenue	B1	161,017	144,567
Other income	B1	6,222	753
Net gain on revaluation	C6	4,816	784
<b>Total revenue and other income</b>		<b>172,055</b>	<b>146,104</b>
Operating expenses	B2	(163,518)	(151,999)
Depreciation		(11,440)	(10,163)
Finance costs	B2	(2,682)	(1,411)
Impairment expense	C4, C5	(7,533)	(1,700)
<b>Total expenses</b>		<b>(185,173)</b>	<b>(165,273)</b>
<b>Loss for the year</b>		<b>(13,118)</b>	<b>(19,169)</b>
Other comprehensive income		-	-
<b>Total comprehensive loss</b>		<b>(13,118)</b>	<b>(19,169)</b>

*The accompanying notes form part of the consolidated financial statements.*

# Consolidated Statement of Financial Position

As at 30 June 2023

	Note	2023 \$'000	2022 \$'000
<b>ASSETS</b>			
Cash and cash equivalents	C1	3,298	42,159
Financial assets	C2	34,523	-
Trade and other receivables	C3	4,899	6,124
Prepayments		1,031	2,582
Right-of-use assets	D2	11,888	12,661
Investment properties	C6	304,532	294,023
Property, plant and equipment	C5	242,018	224,073
Intangible assets	C4	38,974	44,017
<b>Total assets</b>		<b>641,163</b>	<b>625,639</b>
<b>LIABILITIES</b>			
Trade and other payables	C7	19,681	19,112
Borrowings	D1	57,118	52,539
Employee provisions	C8	18,299	16,373
Lease liabilities	D2	9,461	9,790
Resident liabilities	C9	472,772	451,063
Other liabilities		2,207	2,019
<b>Total liabilities</b>		<b>579,538</b>	<b>550,896</b>
<b>NET ASSETS</b>		<b>61,625</b>	<b>74,743</b>
<b>EQUITY</b>			
Retained earnings		61,625	74,743
<b>TOTAL EQUITY</b>		<b>61,625</b>	<b>74,743</b>

The accompanying notes form part of the consolidated financial statements.

## Consolidated Statement of Cash Flows

For the year ended 30 June 2023

	Note	2023 \$'000	2022 \$'000
<b>Cash flows from operating activities</b>			
Receipts from government funding		112,972	93,309
Receipts from residents and care recipients		48,112	43,500
Payments to suppliers and employees		(161,115)	(153,681)
<b>Net cash generated from/(used) in operating activities before interest, refundable accommodation deposits and retirement villages' entry contributions</b>		<b>(31)</b>	<b>(16,872)</b>
Proceeds from refundable accommodation deposits		87,468	72,406
Repayments of refundable accommodation deposits		(76,805)	(46,847)
Proceeds from retirement villages' entry contribution		25,190	32,474
Repayments of retirement villages' outgoing contribution less deferred management fees		(15,919)	(16,360)
Interest received		815	247
Interest paid		(1,244)	(1,175)
<b>Net cash generated from operating activities</b>		<b>19,474</b>	<b>23,873</b>
<b>Cash flows used in investing activities</b>			
Payments for property, plant and equipment		(23,607)	(26,873)
Proceeds from the sale of property, plant and equipment		1,003	256
Investment in financial assets - term deposits		(1,560)	-
Business combination	E1	(2,598)	-
<b>Net cash used in investing activities</b>		<b>(26,762)</b>	<b>(26,617)</b>
<b>Cash flows from financing activities</b>			
Proceeds from borrowings		23,250	26,419
Repayments of borrowings		(19,955)	(15,566)
Repayment of lease liabilities		(1,905)	(1,680)
<b>Net cash generated from financing activities</b>		<b>1,390</b>	<b>9,173</b>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(5,898)</b>	<b>6,429</b>
Cash and cash equivalents at the beginning of the year		42,159	35,730
Reclassification of cash and cash equivalents to financial assets		(32,963)	-
<b>Cash and cash equivalents at the end of the year</b>	C1	<b>3,298</b>	<b>42,159</b>

The accompanying notes form part of the consolidated financial statements.

## Consolidated Statement of Changes in Equity

For the year ended 30 June 2023

	Retained earnings \$'000	Contributed equity \$'000	Total \$'000
<b>Balance as at 1 July 2022</b>	74,743	-	74,743
Loss for the year	(13,118)	-	(13,118)
<b>Balance as at 30 June 2023</b>	<b>61,625</b>	-	<b>61,625</b>
<b>Balance as at 1 July 2021</b>	93,912	-	93,912
Loss for the year	(19,169)	-	(19,169)
<b>Balance at 30 June 2022</b>	<b>74,743</b>	-	<b>74,743</b>

*The accompanying notes form part of the consolidated financial statements.*



# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## A. About these statements

This section addresses the basis for compiling the financial statements.

- A1 Reporting entity
- A2 Basis of preparation
- A3 Going concern basis
- A4 Functional and presentation currency
- A5 Use of judgements and estimates
- A6 New and amended standards adopted
- A7 Presentation of comparative information

### A1. Reporting entity

The Bethanie Group Inc ('Bethanie') is domiciled and incorporated in Australia. The principal registered office of Bethanie is Level 3, 202 Pier St, Perth, WA, 6000. These consolidated financial statements comprise Bethanie and its controlled entities, Bethanie Housing Ltd ('Bethanie Housing') and Bethanie Primary Care Limited for the year ended 30 June 2023 (together referred to as the 'Group').

The Bethanie Group Inc is incorporated under the Associations Incorporation Act 2015 and registered with the Australian Not-for-Profit Commission ('ACNC') in accordance with the Australian Not-for-Profit Commission (ACNC) Act 2012.

The Group is a not-for-profit entity and is primarily involved in the provision of care and accommodation services to people over 55 including aged care homes, home care, social centres, community housing and related corporate and management services. The Group also operates several retirement villages.

### A2. Basis of preparation

These consolidated financial statements have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures, the Association Incorporation Act 2015 and the ACNC Act 2012.

The Group does not have 'public accountability' as defined in AASB 1053 Application of Tiers of Australian Accounting Standards and is therefore eligible to apply the 'Tier 2' reporting framework under Australian Accounting Standards.

The financial statements comply with the recognition and measurement requirements of Australian Accounting Standards, the presentation requirements in those Standards as modified by AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities (AASB 1060) and the disclosure requirements in AASB 1060. Accordingly, the financial statements comply with Australian Accounting Standards – Simplified Disclosures.

The financial statements were authorised for issue by the directors on 13 October 2023.

Management is of the view that the requirement under the Accounting Standards to treat refundable accommodation deposits and entry contributions from retirement villages residents as current liabilities do not reflect the true liquidity position of the Group as these liabilities are not likely to be repaid in the next 12 months. Accordingly, the Group has adopted the liquidity balance sheet presentation on the basis that it presents a more reliable and relevant view. Amounts expected to be recovered or settled after 12 months have been disclosed in the notes.

Significant and other accounting policies that summarise the measurement basis used and are relevant to an understanding of the financial statements are provided throughout the notes to the financial statements.

### A3. Going concern basis

The consolidated financial statements have been prepared on a going concern basis, which assumes that Bethanie will be able to meet its financial obligations as and when they fall due.

The Group incurred a net loss of \$13.1 million. The loss was impacted by a number of factors, including the indirect costs of the various reforms including the recruitment of registered nurses to meet the mandated minimum care minutes, and \$1.3 million of direct costs incurred in relation to COVID-19 outbreaks at the aged care homes.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## A3. Going concern basis (continued)

Under the COVID-19 Aged Care Support Program, the Group received \$0.7 million during the year ended 30 June 2023 for COVID-19 direct costs incurred in the years ended 30 June 2023 and 30 June 2022. Post 30 June 2023, the Group received an additional \$3.2 million, and is awaiting receipt of \$1.7 million for which claims have been submitted.

The Group has a Facility Agreement of \$85.4 million of which \$28.2 million is undrawn as at 30 June 2023. In addition to the committed facilities, the Facility Agreement makes provision for an accordion facility of \$15 million which allows the Group to add additional facilities or increase the existing facilities on the same economic terms as the committed facilities.

## A4. Functional and presentation currency

The consolidated financial statements are presented in Australian dollars, which is Bethanie's functional and presentation currency.

All values rounded to the nearest thousand dollars (\$'000) unless otherwise stated.

## A5. Use of judgements and estimates

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in the following notes:

- C4 Intangibles assets: assessment of goodwill valuation
- C5 Property, plant and equipment: assessment of indication of impairment
- C6 Investment properties: estimation of fair value
- E1 Business combination

## A6. New and amended standards adopted by the Group

The Group has adopted all new and revised Standards, amendments thereof and interpretations effective for the current year that are relevant to the Group.

There is no material impact on the Group's consolidated financial statements.

## A7. Presentation of comparative information

The presentation of the comparative information has been updated to be consistent with the current year's presentation.

## B. Current performance

This section addresses the financial performance of the Group including the accounting policies applied and key estimates and judgements made.

- B1 Revenue and other income
- B2 Expenses

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## B1. Revenue and other income

	2023 \$'000	2022 \$'000
<b>Aged care homes</b>		
<b>Care</b>		
Government funding	80,603	67,609
Resident fees	27,860	26,353
<b>Accommodation</b>		
Government funding	8,682	6,854
Resident fees	6,283	5,403
Management fees	45	440
<b>Total aged care homes</b>	<b>123,473</b>	<b>106,659</b>
<b>Home care</b>		
Government funding	18,228	18,607
Client contributions	755	1,003
<b>Total home care</b>	<b>18,983</b>	<b>19,610</b>
<b>Retirement living</b>		
Deferred management fees	5,626	5,458
Resident fees	4,183	3,938
Rental income	1,184	1,226
Sale commission and other fees	1,981	2,145
<b>Total retirement living</b>	<b>12,974</b>	<b>12,767</b>
<b>Community housing</b>		
Rental income	4,660	4,499
<b>Total community housing</b>	<b>4,660</b>	<b>4,499</b>
Other revenue	927	1,032
<b>Total revenue</b>	<b>161,017</b>	<b>144,567</b>
<b>Other income</b>		
Grant income	4,380	-
Interest income	1,084	214
Donations	-	145
Profit on disposal of plant and equipment	478	133
Sundry income	280	261
<b>Total other income</b>	<b>6,222</b>	<b>753</b>

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## **B1. Revenue and other income (continued)**

The Group generates revenue primarily from the provision of care and accommodation services to people over 55 including aged care homes, home care and community housing. The Group also operates several retirement villages.

Revenue is derived from government subsidies, care recipient and resident fees.

Accounting policies relevant to the various sources of revenues are described below:

### *Aged care homes*

Bethanie is an approved aged care home provider under the Aged Care Act 1997.

Up until 30 September 2022, the amount of funding for care was assessed under the Aged Care Funding Instrument ('ACFI'). It has since been replaced with the Australian National Aged Care Classification (AN-ACC). Independent assessors perform the assessments to distribute funding based on the resident's needs and cost of care. The transition to the new funding model did not impact the revenue recognition policy in relation to Government-funded subsidies and supplements.

A supplement is received from the Commonwealth for eligible residents as contribution towards their accommodation and everyday living costs. Government funding is paid monthly in arrears.

Residents are also charged fees (basic daily fees, means tested care fees, daily accommodation fees, additional service fees) as contributions towards their care and accommodation and everyday living costs. The fees are determined in accordance with the Government authorised rates. Residents are invoiced fortnightly in advance.

The Group recognises revenue from aged care homes over time as performance obligations are satisfied, which is as the services are rendered, primarily on a daily basis.

### *Home care*

Bethanie is an approved provider of Home Care Packages ('HCP') and Commonwealth Home Support Programme ('CHSP') under the Aged

Care Act 1997 and the Aged Care (Transitional Provisions) Act 1997. Both programmes aim to support older people live independently in their own homes. The programmes include support with household tasks, personal care, clinical care, minor home modifications and equipment.

The level of funding per care recipient varies dependent on the level of care needs and the recipient's financial circumstances. Care recipients may be required to make a financial contribution.

The Group recognises revenue from home care over time as performance obligations are satisfied, which is as the services are rendered, primarily on a daily or monthly basis.

CHSP subsidies are received monthly based on the agreed funding for the financial year. Any unused funding is recognised as a liability and is included within Trade and Other payables.

HCP subsidies are received monthly in arrears, for the number of actual services delivered only. The Government holds the portion of unspent funds for each care recipient.

### *Retirement villages*

The Group offers a range of resident arrangements for its retirement lifestyle villages including lease for life agreement and rental agreement.

A lease for life arrangement takes the form of a 60-year lease agreement that gives the resident the exclusive right to occupy a unit or apartment at the lifestyle village.

A deferred management fee is payable by the resident in consideration for the supply of accommodation and the right to use the community facilities. Deferred management fees are paid upon exit, with the amount payable calculated as a percentage of either the initial entry contribution paid by the outgoing resident, or the entry contribution paid by the new incoming resident in accordance with the terms of the lease for life agreement.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## B1. Revenue and other income (continued)

### *Retirement villages (continued)*

Deferred management fee revenue is recognised over the expected length of stay of the resident.

In addition, a fee is payable during the resident stay that covers the running costs of the village including the facilities. Residents are invoiced fortnightly in advance.

The Group recognises revenue from the resident fees over time as performance obligations are satisfied, which is as the services are rendered on a daily basis.

### *Rental income*

Rental income for retirement village units and community housing units is recognised on a straight-line basis over the term of the lease.

### *Grant income*

Government grants are recognised where there is reasonable assurance that the grant will be received, and all attached conditions have been complied with. Government grants are classified as other income.

### *Interest income*

Interest income is recognised as other income using the effective interest method.

### *Donations*

Donations are recognised as other income when received.

## B2. Expenses

	2023 \$'000	2022 \$'000
<b>Operating expenses</b>		
Employee benefits expense	127,430	116,539
Food, utilities, rates and service costs	17,912	17,353
Administration costs	10,279	10,414
Repairs and maintenance	7,897	7,693
<b>Total operating expenses</b>	<b>163,518</b>	<b>151,999</b>
<b>Finance costs</b>		
Interest and finance charges	3,402	1,666
Amount capitalised	(720)	(255)
<b>Total finance costs expensed</b>	<b>2,682</b>	<b>1,411</b>

### *Operating expenses*

Operating expenses and other financing costs are recognised in profit or loss in the period in which they are incurred.

### *Finance costs*

Finance costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C. Assets and Liabilities

This section addresses assets and liabilities of the Group, excluding leases and borrowings, including the accounting policies applied and key estimates and judgements made.

- C1 Cash and cash equivalents
- C2 Financial assets

- C3 Trade and other receivables
- C4 Intangible assets
- C5 Property, plant and equipment
- C6 Investment properties
- C7 Trade and other payables
- C8 Employee provisions
- C9 Resident liabilities

### C1. Cash and cash equivalents

	2023 \$'000	2022 \$'000
Cash	3,298	9,196
Term deposits	-	32,963
<b>Total cash and cash equivalents</b>	<b>3,298</b>	<b>42,159</b>

Cash and cash equivalents include cash on hand and short-term deposits with original maturities of three months or less from acquisition date.

Refer to Note D3. Financial risk management for the Group's liquidity policy.

During the year, the Group re-invested its short-term deposits into longer maturity terms (i.e. longer than three months from acquisition). As a result, the term deposits were re-classified to financial assets as at 30 June 2023.

### C2. Financial assets

	2023 \$'000	2022 \$'000
Term deposits	34,523	-
<b>Total term deposits</b>	<b>34,523</b>	<b>-</b>

Financial assets consist of term deposits with original maturities of more than three months.

Term deposits are measured at amortised cost.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C3. Trade and other receivables

	2023 \$'000	2022 \$'000
<b>Current</b>		
Trade receivables	2,115	2,859
Provision for expected credit loss	(66)	(46)
Resident loans	-	195
Other receivables	2,284	2,257
<b>Total current trade and other receivables</b>	<b>4,333</b>	<b>5,265</b>
<b>Non-current</b>		
Resident loans	566	859
<b>Total non-current trade and other receivables</b>	<b>566</b>	<b>859</b>
<b>Total trade and other receivables</b>	<b>4,899</b>	<b>6,124</b>

### Trade and other receivables

Trade receivables are initially recognised at the transaction price and subsequently measured at amortised cost using the effective interest method. The amortised cost is reduced by impairment losses measured at lifetime expected credit losses.

Any impairment is recognised in profit or loss.

The ageing of the trade receivables is as follows:

	2023 \$'000	2022 \$'000
Current	1,800	1,990
1 to 3 months	63	486
Over 3 months	252	383
<b>Total</b>	<b>2,115</b>	<b>2,859</b>

### Resident loans

Resident loans are initially recognised at the transaction price and subsequently measured at amortised cost using the effective interest method. Resident loans are not interest bearing.

### Expected credit loss ('ECL') assessment

The Group recognises loss allowances for ECLs on financial assets measured at amortised cost.

The group measures the loss allowances at an amount equal to lifetime ECLs. Lifetime ECLs are the ECLs that result from all possible default events over the expected life of the receivables.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured at the present value of all cash shortfalls (i.e., the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted to the effective interest rate of the financial asset.

Loss allowances for financial assets measured at amortised cost are deducted from the gross carrying amount of the assets.

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C4. Intangible assets

	2023 \$'000	2022 \$'000
Bed licenses	436	873
Goodwill on acquisition of Berrington	38,538	43,144
<b>Total intangible assets</b>	<b>38,974</b>	<b>44,017</b>

### Bed licences

Bed licences are issued by the Federal Government to Approved Providers and can also be purchased and transferred from third party Approved Providers with approval from the Department of Health.

Bed licences are stated at cost at acquisition less any accumulated amortisation and impairment losses.

The bed licences will be fully amortised by 30 June 2024 following the Department of Health's decision to discontinue them from 1 July 2024.

### Goodwill

Goodwill arising in a business combination is initially measured as the excess of the consideration transferred over the acquisition-date fair values of identifiable assets acquired and liabilities assumed. Goodwill arising in a business combination is initially measured as the excess of the consideration transferred over the acquisition-date fair values of identifiable assets acquired and liabilities assumed. Goodwill is tested annually for impairment and carried at cost less any accumulated impairment losses. An impairment loss recognised for goodwill cannot be reversed in subsequent years.

	2023 \$'000	2022 \$'000
Opening balance at 1 July	43,144	43,144
Impairment expense	(4,606)	-
<b>Total</b>	<b>38,538</b>	<b>43,144</b>

The goodwill arose from the acquisition of the Berrington Group and its two aged care homes (Como and Subiaco). The two aged care homes, each representing a separate cash generating unit (CGU), have been grouped together for the purpose of testing goodwill for impairment. At each reporting date, the Group reviews the carrying amounts of its non-financial assets to determine whether there is any indication of impairment. If any such indication exists, then the assets' recoverable amount is estimated. Impairment testing is performed annually for goodwill and other intangible assets with indefinite useful lives

The recoverable amount of the combined Bethanie Subiaco and Bethanie Como CGUs and goodwill was determined based on the fair value less cost of disposal (FVLCD) determined using an income-based approach to derive the price that would be received to sell the CGU in an orderly transaction with a market participant, less the costs of disposal.

The recoverable amount was determined to be lower than the carrying amount of the CGU. An impairment loss of \$4.6 million has therefore been recognised in the current year.

This approach has been determined to be Level 3 within the fair value hierarchy.



# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C4. Intangible assets (continued)

### Goodwill (continued)

The determination of FVLCD represents management's assessment of future trends in the relevant industries and has been based on historical data from both external and internal sources and was most sensitive to the following assumptions:

Occupancy	ramp up in occupancy to 95%-97% within 12 to 24 months which is in line with Bethanie's other aged care homes
Discount Rate	discount rate of 12% was used representing the Group's WACC (7.5%) plus a risk premium
Average RAD value	management have assumed an average RAD value of \$695,000 which is consistent with RAD prices at the aged care homes
RAD appreciation	management have assumed an increase in the RAD value of 2.5% per annum
RAD/DAP Ratio	management have assumed a ratio of 75:25, which is in line with past and current ratio for these two aged care homes
Useful life	to the time remaining on each land lease; Bethanie Subiaco, 38 years; Bethanie Como 54 years

Management has applied significant judgement in determining and applying these assumptions within the model, considering experience as well as reasonable expectations based upon the best available data.

Changes in key assumptions	\$'000
Decrease RAD appreciation by 0.5%	5,500
Decrease discount rate by 1%	900
Decrease RAD/DAP ratio by 10%	6,300
Increase operating costs by 1%	2,800

A sensitivity analysis has been performed for the key assumptions as disclosed in the table below:

A change in the key assumptions would result in an increase of the impairment expense being recognised in the year. These assumptions do not represent management's estimate at 30 June 2023.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C5. Property, plant and equipment

	Land \$'000	Buildings \$'000	Property under construction \$'000	Plant and equipment \$'000	Motor vehicles \$'000	Total \$'000
<b>Year ended 30 June 2023</b>						
Opening net book amount	39,484	149,440	22,407	11,606	1,136	224,073
Additions	-	52	23,491	149	174	23,866
Business combination	-	6,800	-	151	-	6,951
Disposals	-	-	-	(154)	(372)	(526)
Transfer to Investment Properties	-	-	(510)	-	-	(510)
Transfers	50	29,478	(36,890)	7,362	-	-
Depreciation expense	-	(5,411)	-	(3,198)	(300)	(8,909)
Impairment expense*	-	-	(2,927)	-	-	(2,927)
<b>Closing net book value</b>	<b>39,534</b>	<b>180,359</b>	<b>5,571</b>	<b>15,916</b>	<b>638</b>	<b>242,018</b>
Cost	39,534	201,962	10,198	44,376	3,434	299,504
Accumulated depreciation and impairment	-	(21,603)	(4,627)	(28,460)	(2,796)	(57,486)
<b>Closing net book value</b>	<b>39,534</b>	<b>180,359</b>	<b>5,571</b>	<b>15,916</b>	<b>638</b>	<b>242,018</b>
<b>Year ended 30 June 2022</b>						
Opening net book amount	37,109	146,133	12,090	10,877	1,693	207,902
Additions	2,375	7,850	12,816	3,790	43	26,874
Disposals	-	-	-	-	(122)	(122)
Transfer to Investment Properties	-	-	(799)	-	-	(799)
Depreciation expense	-	(4,543)	-	(3,061)	(478)	(8,082)
Impairment expense*	-	-	(1,700)	-	-	(1,700)
<b>Closing net book value</b>	<b>39,484</b>	<b>149,440</b>	<b>22,407</b>	<b>11,606</b>	<b>1,136</b>	<b>224,073</b>
Cost	39,484	165,632	24,107	36,868	3,632	269,723
Accumulated depreciation and impairment	-	(16,192)	(1,700)	(25,262)	(2,496)	(45,650)
<b>Closing net book value</b>	<b>39,484</b>	<b>149,440</b>	<b>22,407</b>	<b>11,606</b>	<b>1,136</b>	<b>224,073</b>

\* The impairment expense of \$2.7 million (FY22: \$1.7 million) is attributable to the discontinuation of specific projects.

Land and Buildings comprise of the Group's aged care homes, owned community housing and rental retirement villages as well as undeveloped lands.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C5. Property, plant and equipment (continued)

### *Recognition and measurement*

Items of property, plant and equipment are measured at cost less any accumulated depreciation and impairment losses, if any. Such cost includes the borrowing costs for long term construction projects if the recognition criteria are met.

If significant parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items and depreciated accordingly.

Any gains and loss on disposal of an item of property, plant and equipment is recognised in profit or loss.

### *Subsequent expenditure*

Subsequent expenditure is capitalised only when it is probable that future economic benefits associated with the item will flow to the Group.

### *Depreciation*

Depreciation is calculated on a straight-line basis over the estimated useful life of the asset as follows:

Buildings	40 years
Plant and equipment	10 years
Motor vehicles	7 years

Land is not depreciated.

The residual values and useful lives of assets are reviewed, and adjusted if appropriate, at the end of each reporting period.

### *Impairment review of non-financial assets*

At each reporting date the Group reviews the carrying amounts of its non-financial assets to determine whether there is any indication of impairment. If any such indication exists, then the assets' recoverable amount is estimated. The recoverable amount is the fair value of the asset or CGU at the reporting date.

For impairment testing assets are grouped together into CGUs. Each property is considered a separate CGU.

An impairment loss is recognised in profit or loss if the carrying amount of an asset or CGU exceeds its recoverable amount.

### *Key estimates, assumptions and judgements*

Management use judgement to review the portfolio of properties for indication of impairment.

As part of the review management consider internal and external sources of information including the external valuation reports prepared by an independent property valuer as required by the bank under the terms of the Facility Agreement.

No indicators of impairment were identified from the assessment performed.

### *Assets pledged as security*

The carrying amount of the land and buildings pledged as security for the borrowings (Note D1. Borrowings) is \$140.2 million (30 June 2022: \$110.1 million).

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C6. Investment properties

	2023 \$'000	2022 \$'000
Opening balance at 1 July	294,023	289,811
Additions	510	849
Fair value adjustment	9,999	3,363
<b>Closing balance at 30 June</b>	<b>304,532</b>	<b>294,023</b>

Investment properties comprise of the retirement villages that are leased to residents under a lease for life arrangement.

### Recognition and measurement

Investment properties are initially measured at cost and subsequently at fair value with change recognised in profit or loss.

Any gain or loss on disposal of an investment property is recognised in profit or loss.

### Fair value measurement

The investment property portfolio is valued annually. The fair value of the investment properties was determined as at 30 June 2023 internally using a discounted cash flow valuation model.

Key assumptions include:

Discount rate	12%
Residents' length of stay	11 years
Growth rates	1.0%-3.0%

The net gain on revaluation is as follows:

	2023 \$'000	2022 \$'000
Gain on revaluation of investment	9,999	3,363
Loss on revaluation of resident liabilities	(5,183)	(2,579)
<b>Total</b>	<b>4,816</b>	<b>784</b>

### Assets pledged as security

The carrying amount of the investment properties pledged as security for the borrowing (Note D1. Borrowings) is \$304.5 million (2022: \$294.0 million).

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C7. Trade and other payables

	2023 \$'000	2022 \$'000
<b>Current</b>		
Trade payables	4,396	5,378
Sundry creditors and accruals	6,937	5,464
Subsidies received in advance	8,016	6,785
Unspent client funds	332	1,485
<b>Total trade and other payables</b>	<b>19,681</b>	<b>19,112</b>

### *Trade payables, sundry creditors and accruals*

Trade payables, sundry creditors and accruals represent liabilities for goods and services provided prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

They are recognised initially at their transaction price and subsequently measured at amortised cost using the effective interest method.

### *Subsidies received in advance*

Subsidies received in advance represent various government subsidies received in cash for which the services have not been provided to the residents or care recipients at the end of the reporting year.

Subsidies received in advance also includes \$2.1m funding received in Bethanie Housing Limited under the Social Housing Economic Recovery Package Grants Program to be spent on the refurbishment of properties.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C8. Employee provisions

	2023 \$'000	2022 \$'000
<b>Current</b>		
Annual leave	11,436	9,986
Long service leave	4,690	4,281
<b>Total current employee provisions</b>	<b>16,126</b>	<b>14,267</b>
<b>Non-current</b>		
Long service leave	2,173	2,106
<b>Total non-current employee provisions</b>	<b>2,173</b>	<b>2,106</b>
<b>Total employee provisions</b>	<b>18,299</b>	<b>16,373</b>

### Employee provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period.

The current liability for annual leave and long service leave (for which settlement within 12 months of the reporting date cannot be deferred) is recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled.

The non-current liability for long service leave is recognised and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted to determine their present values.

The Fair Work Commission increased minimum wages by 15% for some employees working in aged care, effective on or after 30 June 2023.

Whilst the Group already paid eligible employees above the Award rate, a decision has been made to pass on 100% of funding pledged by the Federal government to increase wages for eligible staff, effective July 2023.

The Group has increased its annual leave and long service leave provisions by \$1.1 million as at 30 June 2023 as a result of the Fair Work Commission decision. The Australian Government has provided advice on a future grant opportunity to reimburse a proportion of the increased leave entitlements accrued, however no details of the grant opportunity have been provided yet.

A reconciliation of employee provisions is provided below:

	Annual Leave \$'000	Long Service Leave \$'000
1 July 2022	9,986	6,387
Additions	11,053	1,675
Utilised	(9,603)	(1,199)
<b>30 June 2023</b>	<b>11,436</b>	<b>6,863</b>

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C9. Resident liabilities

	2023 \$'000	2022 \$'000
<b>Current - expected settlement within 12 months</b>		
Refundable accommodation deposits	61,826	52,624
Retirement village resident liabilities net of accrued deferred management fees	11,902	10,540
Guaranteed buy back	4,500	5,910
Interest free loans	3,190	3,603
<b>Total current resident liabilities - expected settlement within 12 months</b>	<b>81,418</b>	<b>72,677</b>
<b>Current - expected settlement after 12 months</b>		
Refundable accommodation deposits	168,494	163,021
Retirement village resident liabilities net of accrued deferred management fees	222,860	215,365
<b>Total current resident liabilities - expected settlement after 12 months</b>	<b>391,354</b>	<b>378,386</b>
<b>Total resident liabilities</b>	<b>472,772</b>	<b>451,063</b>

### Refundable accommodation deposits

Refundable accommodation deposits ('RADs') are deposits paid by residents in aged care homes upon admission. Residents can choose to pay a full lump-sum RAD, a regular rental-type payment called a 'daily accommodation payment' ('DAP'), or a combination of both.

RADs are refundable when the resident vacates the aged care home in accordance with the prudential requirements set out in the Aged Care Act 1997.

RADs are non-interest bearing and are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest rate method. As financial liabilities with a demand feature, the carrying value of RADs at balance date approximates their fair value.

Approved Aged Care Providers are required to implement and maintain a liquidity management strategy to ensure they have sufficient liquidity to refund RADs as they fall due. Refer to Note D3. Financial risk management.

### Retirement village resident liabilities net of accrued deferred management fees.

	2023 \$'000	2022 \$'000
Retirement village resident liabilities	275,940	264,140
Less: Accrued deferred management fees	(41,178)	(38,235)
<b>Total</b>	<b>234,762</b>	<b>225,905</b>

The Group owns and operates several retirement villages. The Group recognises a liability for the entry contribution paid by the resident under a lease for life arrangement.

Upon exit the resident is refunded the entry contribution paid by the new incoming resident less any outstanding fees owed (i.e. the outgoing termination payment).

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## C9. Resident liabilities (continued)

### *Retirement village resident liabilities net of accrued deferred management fees (continued)*

The entry contributions are non-interest bearing and are recognised at fair value through profit or loss with resulting fair value adjustments recognised in profit or loss.

Under a lease for life arrangement a deferred management fee is payable by the resident upon exit (via a deduction from the outgoing termination payment). The deferred management fee receivable is calculated based on the current tenure of the resident and the relevant contract terms.

The Group holds a contractual right to set-off the deferred management fee receivable on termination against the resident liabilities to be repaid.

### *Guaranteed buy back*

A guaranteed buy back clause may be agreed with the resident upon entry into a retirement village under a lease for life arrangement. The entry contribution (less any fees owed including the deferred management fees) under a guaranteed buy back arrangement is refundable upon exit.

Entry contributions under a guaranteed buy back agreement are initially recorded at the amount received and subsequently at amortised cost.

### *Interest free loans*

The Group has a number of interest free loans whereby the entry contribution upon entry into a retirement village was contractually agreed to be an interest free loan from the resident to the Group and repayable upon exit.

Interest free loans are initially recorded at the amounts received and subsequently at amortised cost.

These interest free loan arrangements are no longer entered into by the Group.

### *Current versus non-current classification*

Refundable accommodation deposits and retirement village resident liabilities are classified as current under the Accounting Standards as the Group does not have an unconditional right to defer payment for 12 months however, they are not expected to all be repaid in the next 12 months.

It is expected that the RAD refunded will be replaced by another RAD as another resident moves in. In addition, under the lease for life contractual terms, resident liabilities are repaid directly from incoming residents which results in a nil cash impact to the Group.

The amounts expected to be settled in less than 12 months are based on:

Refundable accommodation deposits	average RADs repaid in the last two years
Retirement village resident liabilities	budgeted resales for the coming 12 months



# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## D. Capital and Financing

This section addresses the debt, leases and financial risks of the Group including the accounting policies applied and key estimates and judgements made.

- D1 Borrowings
- D2 Leases
- D3 Financial risk management
- D4 Capital commitments

### D1. Borrowings

	2023 \$'000	2022 \$'000
<b>Current</b>		
Bank loans secured	1,156	891
<b>Total current borrowings</b>	<b>1,156</b>	<b>891</b>
<b>Non-current</b>		
Bank loans secured	55,962	51,648
<b>Total non-current borrowings</b>	<b>55,962</b>	<b>51,648</b>
<b>Total borrowings</b>	<b>57,118</b>	<b>52,539</b>

The Group has an existing Facility Agreement with Commonwealth Bank of Australia (CBA) dated 23 March 2016 amended in 2018 and 2021.

#### *Classification, recognition, measurement and derecognition*

Borrowings are initially recognised at the amount drawn; net of transaction costs incurred. Borrowings are subsequently measured at amortised cost using the effective interest rate ('EIR') method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss and Other Comprehensive Income.

Borrowings are derecognised where the related obligations are either discharged, cancelled or expired.

The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of the consideration paid, including the transfer of non-

cash assets or liabilities assumed, is recognised in profit or loss.

#### *CBA Facility Agreement*

The Group has the following facilities in place under the Facility Agreement with CBA.

	Facility Limit \$'000	Amount Drawn \$'000
Tranche A	35,000	20,152
Tranche B	30,000	28,904
Project (BHL)	13,400	3,948
Asset Finance	5,000	4,113
Technology		
Finance*	2,000	119
<b>Total</b>	<b>85,400</b>	<b>57,236</b>

\*The \$119,000 of the Technology Finance facility drawn at reporting date is reported as part of the lease liabilities. (Note D2. Leases)

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## D1. Borrowings (continued)

### CBA Facility Agreement (continued)

The loan balances are repayable at the latest on the termination date of the Facility Agreement being 5 years from the latest amendment dated 17 May 2021 except for the Asset and Technology Finance facilities for which the terms (interests, repayments, termination) are subject to separate agreement with the Lender.

Interest is payable at the end of each interest period except for any loans drawn from Tranche B used to fund the development of a project for which interest is capitalised until 2 years after practical completion of the project is achieved.

In addition to the above committed facilities the Facility Agreement makes provision for an accordion facility of \$15 million which, subject to certain conditions being met, allows the Group to add additional facilities or increase the existing facilities (Tranche A, Tranche B or the Project facility) on the same economic terms as the committed facilities.

The accordion facility is uncommitted and is subject to review and approval by both parties, Bethanie and CBA.

### Covenants

The Facility Agreement contains financial and non-financial covenants.

In June 2023, the Group obtained from the Lender a letter to waive testing of the interest cover ratio as at 30 June 2023. All other covenants were tested and in compliance.

### Assets pledged as security

The bank loans are secured by a first mortgage over the Group's freehold land and buildings. The terms of the first mortgage preclude the assets being sold or used as security for borrowings without the permission of the bank.

The carrying amount of the assets pledged as security is disclosed in Note C5. Property, plant and equipment and Note C6. Investment properties.

The bank also has a deed of fixed and floating charge over the Group's assets.

## D2. Leases

	Right-of-use assets			Lease liabilities \$'000
	Land and buildings \$'000	Equipment \$'000	Total \$'000	
<b>Year ended 30 June 2023</b>				
Opening balance as at 1 July	12,007	654	12,661	9,790
Additions	158	1,164	1,322	1,322
Depreciation expense	(1,663)	(432)	(2,095)	
Interest expense			-	254
Payments			-	(1,905)
<b>Closing balance as at 30 June 2023</b>	<b>10,502</b>	<b>1,386</b>	<b>11,888</b>	<b>9,461</b>
<b>Year ended 30 June 2022</b>				
Opening balance as at 1 July	13,402	48	13,450	10,322
Addition	259	710	969	969
Depreciation expense	(1,654)	(104)	(1,758)	-
Interest expense	-	-	-	179
Payments	-	-	-	(1,680)
<b>Closing balance as at 30 June</b>	<b>12,007</b>	<b>654</b>	<b>12,661</b>	<b>9,790</b>

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## D2. Leases (continued)

Leases are recognised on the balance sheet as a right-of-use asset with a corresponding lease liability.

The Group uses the recognition exemptions for leases that at the commencement date have a lease term of less than 12 months and for lease contracts for which the underlying asset is of low value. These leases are not recognised on the Statement of Financial Position and the rental payments are expensed in profit or loss.

The Group applies the practical expedient to account for a portfolio of leases with similar characteristics as an individual lease, when the effects are not expected to differ materially from accounting for the leases separately.

The Group uses the Incremental Borrowing Rate where the rate implicit in the lease is not available.

Depreciation and finance costs are recognised in profit or loss.

### Future lease payments

The total of future lease payments (including those lease payments that are not included in the measurement of the lease liability, e.g. short-term leases and leases of low-value items) are disclosed for each of the following periods:

	2023 \$'000	2022 \$'000
Less than one year	2,492	1,879
One to five years	4,147	4,859
More than five years	3,682	3,958
	<b>10,321</b>	<b>10,696</b>

## D3. Financial risk management

The Group's activities expose it to a variety of financial risks: market risk (including interest rate risk and price risk), credit risk and liquidity risk.

### Market risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates and prices.

Market risk is managed and monitored by using sensitivity analysis and minimised through ensuring that all operational activities are undertaken in accordance with the financing and investment strategies of the Group.

### Interest risk

The main interest rate risk arises from long-term borrowings with variable rates, which expose the Group to cash flow interest rate risk.

At the reporting date, the Group had 93% (2022: 91%) of its borrowings exposed to variable interest rates amounting to \$53.1 million (2022: \$47.7 million).

The Group invests prudential funding in fixed term deposits classified as Cash and Cash Equivalents or Financial Assets depending on its length of maturity.

They are therefore not subject to interest rate risk as defined in the Accounting Standards, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

### Sensitivity

	Impact on loss for the year 2023 \$'000	2022 \$'000
BBSY 90 days – increase by 100 basis points *	530	525
BBSY 90 days – decrease by 100 basis points *	(530)	(525)

\*All other variables held constant

The Group manages its interest payments on borrowings through investing in 12-month term deposits with a combination of maturity dates, to maximise interest income.

The exposure to interest rates is constantly monitored and where appropriate, steps are taken to mitigate the cost to the Group.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## D3. Financial risk management (continued)

### Price risk

The Group's exposure to price risk primarily relates to the risk that the Federal Government through the Department of Health, alters the rate of funding provided to Approved Providers of aged care services. A fluctuation in the rate of Government funding may have a direct material impact on the revenue of the Group. In addition, the Department of Health also administers the pricing of resident and care recipient contributions.

### Credit risk

Credit risk arises from cash at bank and term deposits with financial institutions as well as credit exposures to outstanding trade receivables.

Cash at bank, and term deposits are held with financial institutions with credit ratings of at least 'A', as follows:

	Credit Rating (Moody's)	2023 \$'000	2022 \$'000
Commonwealth Bank of Australia	Aa3	36,793	41,500
St George's bank (part of Westpac Bank Corp)	Aa3	1,028	695

The Group has policies in place to ensure that wherever possible services are provided to residents and care recipients with an appropriate credit history. Residential aged care residents undergo an assessment of assets and income.

### Liquidity risk

The Group manages liquidity risk by continuously monitoring actual and forecast cash flows and matching the maturity profiles of financial assets and liabilities.

Due to the dynamic nature of the businesses, the Group aims at maintaining flexibility in funding by keeping committed credit lines available and surplus funds are generally only invested in instruments that are highly liquid.

The Group has a prudential liquidity risk policy in accordance with the Fees and Payments Principles 2014 (No.2) ('the Principles') that guides its financial management of liquid assets. Prudent liquidity risk management implies maintaining sufficient cash and term deposits and the availability of funding through adequate credit facilities.

Refer to Note D1. Borrowings for details relevant to available credit facilities.

The Group's policy is to hold a minimum 15% of refundable accommodation deposits, guaranteed buy back liabilities and interest free loans is maintained in liquid assets to ensure that these liabilities can be refunded as and when required.

#### (i) Maturity analysis

The tables below analyse the Group's financial liabilities into relevant maturity based on their contractual maturities.

The amounts disclosed in the table are the contractual undiscounted cash flows.

Balances due within 12 months approximately equal their carrying balances as the impact of discounting is not significant.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## D3. Financial risk management (continued)

### Liquidity risk (continued)

	Carrying amount \$'000	Less than 12 months \$'000	1 – 2 years \$'000	2 – 5 years \$'000	Over 5 years \$'000	Contractual cashflows \$'000
<b>30 June 2023</b>						
Trade and other payables	19,681	19,681	-	-	-	19,681
Borrowings	57,118	1,156	-	55,962	-	57,118
Employee provisions	18,299	16,126	534	1,186	453	18,299
Lease liabilities	9,461	2,492	2,294	1,853	3,682	10,321
Resident liabilities	472,772	472,772	-	-	-	472,772
Other liabilities	2,207	376	65	194	1,572	2,207
<b>Total</b>	<b>579,538</b>	<b>512,603</b>	<b>2,893</b>	<b>59,195</b>	<b>5,707</b>	<b>580,398</b>

	Carrying amount \$'000	Less than 12 months \$'000	1 – 2 years \$'000	2 – 5 years \$'000	Over 5 years \$'000	Contractual cashflows \$'000
<b>30 June 2022</b>						
Trade and other payables	19,211	19,211	-	-	-	19,211
Borrowings	52,539	891	-	51,648	-	52,539
Employee provisions	16,373	14,268	566	1,154	385	16,373
Lease liabilities	9,790	1,879	1,895	2,964	3,958	10,696
Resident liabilities	451,063	451,063	-	-	-	451,063
Other liabilities	2,019	123	65	194	1,637	2,019
<b>Total</b>	<b>550,995</b>	<b>487,435</b>	<b>2,526</b>	<b>55,960</b>	<b>5,980</b>	<b>551,901</b>

## D4. Capital commitments

The Group is committed to incur capital expenditure of \$3.2 million (2022: \$12.8 million).

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## E. Other

This section addresses information on other items which require disclosure to comply with Australian Accounting Standards.

- E1 Business combination
- E2 Remuneration of auditors
- E3 Contingent liabilities
- E4 Economic dependency
- E5 Parent entity
- E6 Subsidiaries
- E7 Related party transactions
- E8 Subsequent events

### E1. Business combination

On 4 August 2022, the Group entered into an agreement with the City of Rockingham to acquire Bert England Lodge, a 44-bed aged care home located in Rockingham for consideration of \$6.8m, paid in cash.

The Group accounts for business combinations using the acquisition method where the acquired set of activities and assets meets the definition of a business and control is transferred to the Group.

The following table summarizes the recognised amounts of assets acquired and liabilities assumed at the date of acquisition:

	Note	2023 \$'000
Buildings	C5	6,800
Plant and equipment	C5	151
Trade receivables		77
Cash and cash equivalents		4,202
Funding in advance		(10)
Payable to Bethanie		(578)
Accrued expenses		(85)
Refundable accommodation deposit		(3,382)
Employee benefits		(375)
<b>Total identifiable net assets acquired</b>		<b>6,800</b>

The fair value of assets and liabilities have been finalised.

### E2. Remuneration of auditors

During the year, the following fees were paid or payable for services provided by KPMG as the auditor.

	2023 \$'000	2022 \$'000
Audit fees	189	158
Other assurance services	44	-
Other services	122	175
<b>Total</b>	<b>355</b>	<b>333</b>

### E3. Contingent liabilities

There are no contingent liabilities as at the reporting date.

There is a bank guarantee in relation to rental premises of \$0.9 million (2022: \$0.9 million).

### E4. Economic dependency

The Group depends on the Department of Health for over 50% of its revenue in the form of subsidies and supplements.

### E5. Parent entity

The ultimate parent entity, which exercises control over the Group, is The Bethanie Group Inc and is incorporated in Australia.

	2023 \$'000	2022 \$'000
Current assets	42,713	50,399
Non-current assets	519,961	498,388
<b>Total assets</b>	<b>562,674</b>	<b>548,787</b>
Current liabilities	508,648	484,154
Non-current liabilities	63,669	59,093
<b>Total liabilities</b>	<b>572,317</b>	<b>543,247</b>
Retained earnings	(9,643)	5,540
<b>Total equity</b>	<b>(9,643)</b>	<b>5,540</b>
<b>Loss for the year</b>	<b>(15,183)</b>	<b>(18,583)</b>

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## E5. Parent entity (continued)

### Guarantees

Bethanie guarantees the loan account of Bethanie Housing Limited to \$13.4 million.

### Contingent liabilities

Contingent liabilities of Bethanie are disclosed within Note E3. Contingent liabilities.

### Contractual commitments

Contractual commitments for the acquisition of property, plant and equipment of Bethanie are included within Note D4. Capital commitments.

## E6. Subsidiaries

Subsidiaries are all entities over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity.

Subsidiaries are consolidated in these financial statements from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Intra-group balances, transactions and unrealised gains on transactions are eliminated in these consolidated financial statements.

The Group has the following subsidiaries:

	2023	2022
Bethanie Housing Ltd	100%	100%
Bethanie Primary Care Limited	100%	-

The management fee charged to Bethanie Housing Ltd for the year ended 30 June 2023 is \$2.3m (2022: \$2.8m).

## E7. Related party transactions

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The Group had transactions with Carey Community Resources Ltd during the year ended 30 June 2023 of \$20,000. David Kilpatrick, a director of the Group, is a director of the Carey Group.

Other than the above, there were no other transactions with related parties during the year.

### Key management personnel

Key management personnel (KMP) include members of the Board and Senior Executives.

The KMP remuneration comprises short-term employee benefits, post-employment benefits and termination benefits. These are included in employee benefit expenses (note B2).

	2023 \$'000	2022 \$'000
Remuneration paid/ payable to all members of the board and KMP	3,038	2,214

During the year there were no material transactions between the Group and any KMP.

# Notes to the Consolidated Financial Statements

For the year ended 30 June 2023

## E7. Related party transactions (continued)

Key management personnel (continued)

The names of and remuneration paid to the non-executive Directors in the financial year were as follows:

	2023 \$'000	Nominations, Remuneration & Governance Committee	Business Development Committee	Audit Risk Management Committee	Services Remuneration Committee
Diana Forsyth (Chair)	93	x	x	A/C	x
Todd Mairs (Deputy Chair)	51		C	x	
David Kilpatrick	56	C			
Maria Foundas	50				C
Celia Hammond (Appointed 9 May 23)	7	x			x
Paige Walker (Appointed 29 November 22)	33		x		
Peter Gibbons (Resigned 28 November 22)	23	x	C		
Kylee Schoonens (Resigned 9 May 23)	51		x		
Jeffrey Williams (Resigned 31 July 2023)	52			x	C
Darren Cutri (Resigned 10 March 2023)	38	x		x	

C – Chair of the Board or Committee

A/C – Acting Chair of the Board or Committee

## E8. Subsequent events

Subsequent to year end, a total of \$3.2 million was received in relation to COVID-19 funding claims for costs incurred in the years ended 30 June 2023 and 30 June 2022.

The Fair Work Commission (Commission) increased minimum wages by 15% for some employees working in aged care, effective on or after 30 June 2023. Whilst the Group already paid eligible employees above the Award rate, a decision has been made to pass on 100% of funding pledged by the Federal government to increase wages for eligible staff, effective July 2023.

Bethanie has farewelled CEO Chris How in September 2023, after eleven years at the helm.

Bethanie CFO Roulé Jones has stepped in as Interim CEO for a period of up to a year, whilst a substantive CEO is sought via a market process.

Other than those mentioned, there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely, to affect significantly the operations of the Group, the results of those operations, or the state of affairs of the Group, in future years.



## Directors' Declaration

In the opinion of the directors of The Bethanie Group Inc ('The Company'):

- (a) the consolidated financial statements and notes set out on pages 13 to 40 are in accordance with the Associations Incorporation Act 2015, including:
  - (i) giving a true and fair view of the Group's financial position as at 30 June 2023 and of its performance for the financial year ended on that date; and
  - (ii) complying with Australian Accounting Standards – Simplified Disclosure Requirements, the Associations Incorporation Act 2015, the ACNC Act 2012 and other mandatory professional reporting requirements.
- (b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This statement is made in accordance with a resolution of the Board of the directors.

Signed for and on behalf of the Board of the directors by:



Diana Forsyth  
Non-Executive Chair  
Board of Directors  
The Bethanie Group Inc

Perth, Western Australia this 13<sup>th</sup> day of October 2023